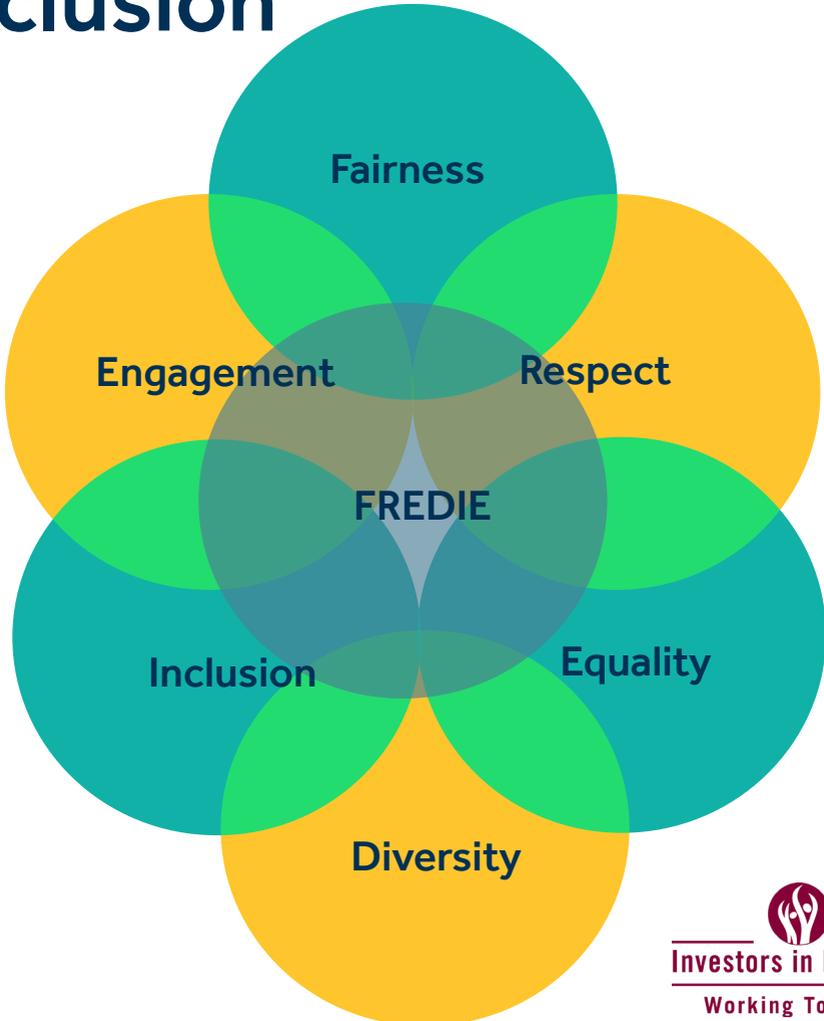


# Equality, Diversity & Inclusion



# Foreword



At Keller we value our people above all else. Having a diverse workforce which reflects the communities in which we work is important to us.

It provides us with a unique perspective of the projects to which we contribute and the people and cultures affected by those projects, allowing us to engage with all stakeholders in a fully collaborative and inclusive manner.

With more than 150 years of experience, a focus on EDI and SEE (Skills, Employment and Education) and an established sustainability strategy, Keller has a long and successful future ahead which will be based on the following values:

▶ **Fairness** – valuing the contributions of our employees, other project contributors and the communities in which we work to ensure everyone’s voice is really heard and considered.

▶ **Respect** – essentially, how we treat, support and care for our employees, clients, industry colleagues and communities.

▶ **Equality** – ensuring everyone enjoys the same opportunities, feels equally valued and has a voice.

▶ **Diversity** – having a workforce that reflects the communities in which we work and is accepting of other’s appearance and cultures.

▶ **Inclusion** – having a workforce where all colleagues work together to achieve the same business goals.

▶ **Engagement** - working with stakeholders throughout the planning, design, and construction process to propose and install the best solution for all each and every time.

We expect our partners, suppliers and employees to adopt the FREDIE principles and to understand the value of embedding EDI within their daily business and relationships.

This booklet contains both our aims and our current commitments that define what ‘equality, diversity and inclusion’ means to us.

A handwritten signature in black ink that reads "J. Hubback". The signature is fluid and cursive, with a long horizontal line underneath it.

**Joseph Hubback**  
Managing Director, NW Europe



We are creating a truly diverse organisation which challenges itself to continually improve and provide opportunities for all.

FREDIE is embedded within our culture, reflected in our people and their behaviours making it a truly great place to work and a company which clients want to work with.

It's not just about getting the job done; we are committed to leaving a legacy by improving people's lives, bringing communities together and leading the construction industry

to provide sustained employment opportunities.

We welcome different ways of thinking, encourage innovation and aim to create an inclusive environment where everyone feels they are able to be themselves and raise new ideas.

It is a shared responsibility of everyone at Keller to make sure that our employment, management and leadership practices promote equal and inclusive practices, opportunities and treatment for all.



global strength  
and local focus

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